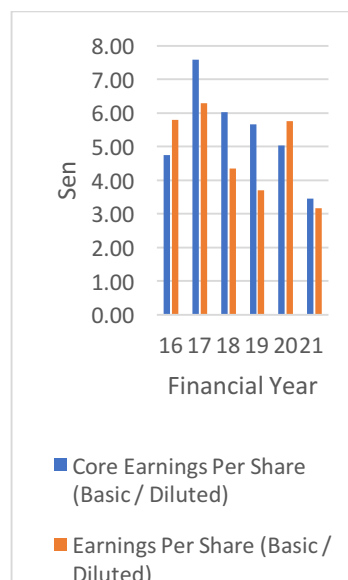
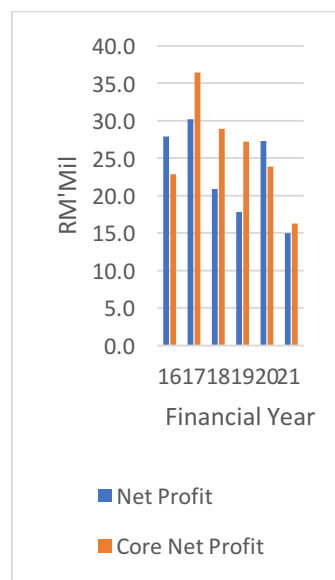
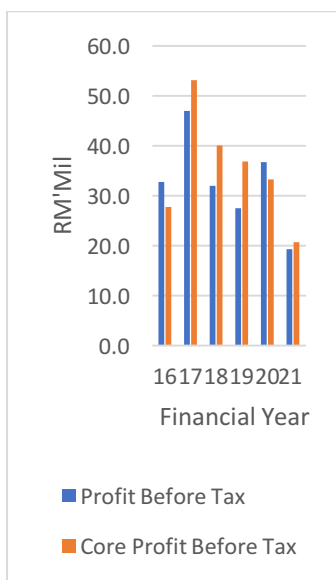
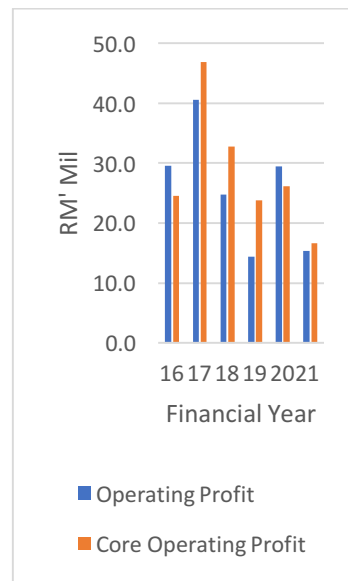
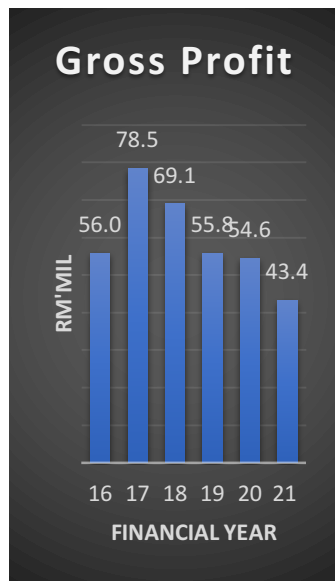
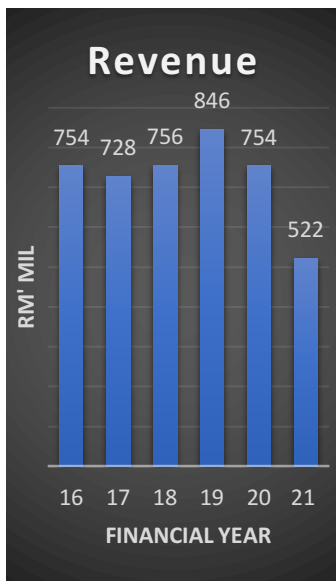
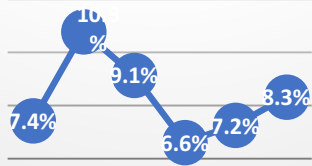


<b>FINANCIAL HIGHLIGHTS</b>						
FYE 31 December	2016	2017	2018	2019	2020	2021
No. of Months	12	12	12	12	12	9
Actual / Restated			<b>Restated</b>	<b>Restated</b>		Unaudited
Description	RM' mil	RM' mil	RM' mil	RM' mil	RM' mil	RM' mil
<b>Revenue</b>	<b>754</b>	<b>728</b>	<b>756</b>	<b>846</b>	<b>754</b>	<b>522</b>
<b>Gross Profit (GP)</b>	<b>56.0</b>	<b>78.5</b>	<b>69.1</b>	<b>55.8</b>	<b>54.6</b>	<b>43.4</b>
<b>GP Margin</b>	<b>7.4%</b>	<b>10.8%</b>	<b>9.1%</b>	<b>6.6%</b>	<b>7.2%</b>	<b>8.3%</b>
Operating Profit (OP)	29.5	40.6	24.8	14.4	29.5	15.3
OP Margin	3.9%	5.6%	3.3%	1.7%	3.9%	2.9%
<b>Core Operating Profit (COP)</b>	<b>24.5</b>	<b>46.9</b>	<b>32.8</b>	<b>23.8</b>	<b>26.1</b>	<b>16.6</b>
<b>COP Margin</b>	<b>3.3%</b>	<b>6.4%</b>	<b>4.3%</b>	<b>2.8%</b>	<b>3.5%</b>	<b>3.2%</b>
Profit Before Tax (PBT)	32.7	46.9	32.0	27.4	36.7	19.3
PBT Margin	4.3%	6.4%	4.2%	3.2%	4.9%	3.7%
<b>Core Profit Before Tax (CPBT)</b>	<b>27.7</b>	<b>53.2</b>	<b>40.0</b>	<b>36.8</b>	<b>33.3</b>	<b>20.6</b>
<b>CPBT Margin</b>	<b>3.7%</b>	<b>7.3%</b>	<b>5.3%</b>	<b>4.3%</b>	<b>4.4%</b>	<b>3.9%</b>
Profit After Tax (PAT)	27.9	29.8	21.2	18.6	27.6	15.0
PAT Margin	3.7%	4.1%	2.8%	2.2%	3.7%	2.9%
<b>Core Profit After Tax (CPAT)</b>	<b>22.9</b>	<b>36.0</b>	<b>29.2</b>	<b>28.0</b>	<b>24.2</b>	<b>16.3</b>
<b>CPAT Margin</b>	<b>3.0%</b>	<b>4.9%</b>	<b>3.9%</b>	<b>3.3%</b>	<b>3.2%</b>	<b>3.1%</b>
Profit Attributable to owners of the parent	27.9	30.2	20.9	17.8	27.3	15.0
<b>Core Profit Attributable to Owners of the parent</b>	<b>22.9</b>	<b>36.5</b>	<b>28.9</b>	<b>27.2</b>	<b>23.9</b>	<b>16.2</b>
<b>Core Net Profit Margin</b>	<b>3.0%</b>	<b>5.0%</b>	<b>3.8%</b>	<b>3.2%</b>	<b>3.2%</b>	<b>3.1%</b>
No. of Shares Issued & Paid Up (Mil Units)	480.5	480.5	480.5	480.5	473.3	471.3
Earnings Per Share - Basic (Sen)	5.80	6.29	4.35	3.71	5.76	3.17
<b>Core Earnings Per Share - Basic (Sen)</b>	<b>4.76</b>	<b>7.59</b>	<b>6.02</b>	<b>5.66</b>	<b>5.04</b>	<b>3.45</b>
Earnings Per Share - Diluted (Sen)	5.80	6.29	4.35	3.71	5.76	3.17
<b>Core Earnings Per Share - Diluted (Sen)</b>	<b>4.76</b>	<b>7.59</b>	<b>6.02</b>	<b>5.66</b>	<b>5.04</b>	<b>3.45</b>
<b>Total Equity (RM' mil)</b>	<b>385.49</b>	<b>406.01</b>	<b>415.1</b>	<b>422.1</b>	<b>442.1</b>	<b>451.9</b>
<b>Net Tangible Asset Per Share (Sen)</b>	<b>80</b>	<b>84</b>	<b>86</b>	<b>88</b>	<b>93</b>	<b>96</b>
<u>Qualifying Notes:</u>						
The above 'core' earnings were derived after adjustment(s) made for (1) unrealised gain / loss arising from FOREX movement. It was related to advances given to our foreign subsidiaries within the Group, and these monetary items denominated in foreign currency were retranslated at foreign exchange rates ruling at the reporting date. Any change in foreign exchange rates between the current and the previous reporting date will result in unrealised forex gain/loss and (2) From FY2019 onwards, by excluding any allowance made for impairment loss and written-off as well as any write back and recovery.						
The quantum of the adjustments were as follows:						
Financial Year	2016	2017	2018	2019	2020	2021 (9 months)
A adjustment made by (a) adding back unrealised loss' for FY2017, FY2018, FY2019 & FY2021 and (b) 'minus off unrealised gain for FY2016 & FY2020, from the reported financials [In RM'mil]	-5.01	6.27	8.02	2.05	-8.31	1.29
A adjustment made by (a) adding back allowance made for impairment loss & written-off, and (b) minus off write back of impairment loss & recovery, from the reported financials [In RM'mil]				7.32	4.92	0

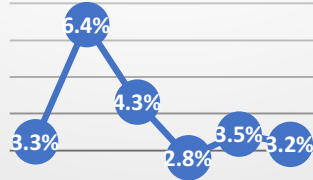


### Gross Profit Margin



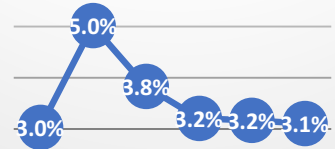
16 17 18 19 20 21  
Financial Year

### Core Operating Profit Margin



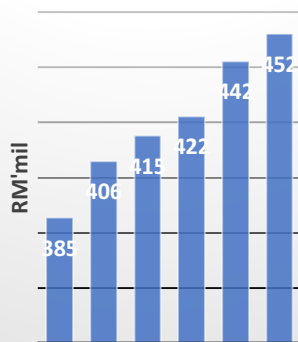
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Financial Year

### Core Net Profit Margin



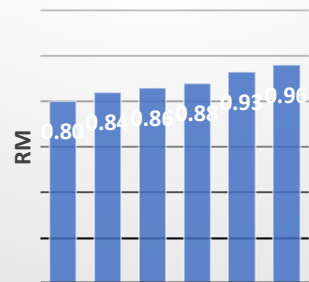
16 17 18 19 20 21  
Financial Year

### Total Equity



16 17 18 19 20 21  
Financial Year

### Net Assets Per Share



16 17 18 19 20 21  
Financial Year