

TRC SYNERGY BERHAD
Condensed Consolidated Statement of Comprehensive Income for the quarter ended 30 September 2025

	Current quarter ended 30/9/25 RM	Comparative quarter ended 30/9/24 RM	9 months cumulative to 30/9/25 RM	9 months cumulative to 30/9/24 RM
Revenue	93,062,865	154,301,450	349,255,049	353,505,282
Cost of sales	(84,015,045)	(130,065,692)	(312,347,127)	(309,015,214)
Gross Profit	9,047,820	24,235,758	36,907,922	44,490,068
Other income	319,884	966,263	1,147,949	1,849,180
Realised foreign currency exchange gain/(loss)	23,476	127	39,731	(400,892)
Unrealised foreign currency exchange loss	(631,587)	(7,941,666)	(1,682,877)	(6,655,815)
Administrative expenses	(6,956,087)	(7,898,370)	(22,014,481)	(23,396,713)
Distribution expenses	-	-	(10,100)	(4,100)
Allowance for expected credit loss on trade and other receivables	(348,253)	-	(1,064,896)	-
Operating Profit	1,455,253	9,362,112	13,323,248	15,881,728
Finance income	2,081,435	2,508,561	6,934,965	7,773,693
Finance costs	(1,087,845)	(6,218,303)	(3,493,208)	(9,535,534)
Share of profit of associate	1,026,362	761,016	2,452,253	1,473,606
Share of profit of joint venture	383,212	1,055,108	2,031,298	2,045,953
Profit before tax	3,858,417	7,468,494	21,248,556	17,639,446
Income tax expenses	(564,755)	(4,268,529)	(4,783,031)	(8,923,145)
Profit for the financial period	3,293,662	3,199,965	16,465,525	8,716,301
Other comprehensive income/(loss), net of tax				
Foreign currency translation differences for foreign operations	367,570	(10,460,806)	1,839,550	(10,395,309)
Other comprehensive income/(loss) for the financial period net of tax	367,570	(10,460,806)	1,839,550	(10,395,309)
Total comprehensive income/(loss) for the financial period	3,661,232	(7,260,841)	18,305,075	(1,679,008)
Profit for the financial period attributable to:				
Owners of the Company	3,261,910	3,047,396	16,353,973	8,555,080
Non-controlling interests	31,752	152,569	111,552	161,221
Profit for the financial period	3,293,662	3,199,965	16,465,525	8,716,301
Total comprehensive income/(loss) attributable to:				
Owners of the Company	3,651,963	(7,268,901)	18,206,722	(1,695,497)
Non-controlling interests	9,269	8,060	98,353	16,489
Total comprehensive income/(loss) for the financial period	3,661,232	(7,260,841)	18,305,075	(1,679,008)
EPS attributable to Owners of the Company:				
Basic (sen)	0.69	0.65	3.47	1.82
Diluted (sen)	0.69	0.65	3.47	1.82

(The Condensed Consolidated Statement of Comprehensive Income should be read in conjunction with the Audited Financial Statements for the year ended 31st December 2024)

TRC SYNERGY BERHAD
Condensed Consolidated Statement of Financial Position as at 30 September 2025

	As at 30/9/2025 RM	As at 31/12/2024 RM
ASSETS		
NON-CURRENT ASSETS		
Investment properties	11,957,516	11,957,516
Property, plant & equipment	188,240,992	191,045,762
Inventories	23,751,102	23,553,868
Investment in associates	6,747,286	4,655,033
Investment in joint venture	29,264,250	32,015,280
Other investments	66,000	66,000
Deferred tax assets	3,481,057	2,840,936
Right-of-use assets	12,044,438	14,031,157
	<u>275,552,641</u>	<u>280,165,552</u>
CURRENT ASSETS		
Inventories	52,507,226	29,352,104
Contract cost assets	2,986,090	1,315,314
Trade & other receivables	206,969,921	314,607,700
Contract assets	23,478,229	18,402,058
Deposits, cash & bank balances	343,462,437	328,539,873
Current tax asset	271,492	1,016,030
	<u>629,675,395</u>	<u>693,233,079</u>
TOTAL ASSETS	<u>905,228,036</u>	<u>973,398,631</u>
EQUITY AND LIABILITIES		
EQUITY		
Share capital	240,456,670	240,456,670
Treasury shares	(2,459,625)	(2,459,625)
Reserves	24,140,716	22,287,967
Retained earnings	288,792,563	275,737,611
Equity attributable to Owners of the Company	<u>550,930,324</u>	<u>536,022,623</u>
Non-controlling Interests	8,948,072	8,849,719
Total Equity	<u>559,878,396</u>	<u>544,872,342</u>
NON-CURRENT LIABILITIES		
Borrowings	77,368,358	2,929,710
Deferred tax liabilities	3,108,267	4,605,159
	<u>80,476,625</u>	<u>7,534,869</u>
CURRENT LIABILITIES		
Provision	7,909,394	17,387,228
Borrowings	3,980,211	88,210,155
Trade & other payables	126,065,971	187,655,243
Contract liabilities	119,882,266	121,226,925
Current tax liabilities	7,035,173	6,511,869
	<u>264,873,015</u>	<u>420,991,420</u>
Total Liabilities	<u>345,349,640</u>	<u>428,526,289</u>
	<u>905,228,036</u>	<u>973,398,631</u>
Net assets per share attributable to the Owners of the Company (RM)	1.17	1.14

(The Condensed Consolidated Statement of Financial Position should be read in conjunction with the Audited Financial Statements for the year ended 31st December 2024)

TRC SYNERGY BERHAD
Condensed Consolidated Statement of Changes in Equity for the period ended 30 September 2025

	Attributable to Owners of the Company						Non-controlling	Total
	Non-distributable						Interests	Equity
	Share Capital RM	Treasury Shares RM	Asset Revaluation Reserve RM	Foreign Currency Translation Reserve RM	Retained Earnings RM	Sub- Total RM	RM	RM
At 1 January 2025	240,456,670	(2,459,625)	39,297,862	(17,009,895)	275,737,611	536,022,623	8,849,719	544,872,342
Dividend	-	-	-	-	(3,299,021)	(3,299,021)	-	(3,299,021)
<i>Foreign currency translation difference for foreign operations</i>	-	-	-	1,852,749	-	1,852,749	(13,199)	1,839,550
<i>Other comprehensive income/(loss) for the financial period</i>	-	-	-	1,852,749	-	1,852,749	(13,199)	1,839,550
<i>Profit for the financial period</i>	-	-	-	-	16,353,973	16,353,973	111,552	16,465,525
<i>Total comprehensive income for the financial period</i>	-	-	-	1,852,749	16,353,973	18,206,722	98,353	18,305,075
At 30 September 2025	240,456,670	(2,459,625)	39,297,862	(15,157,146)	288,792,563	550,930,324	8,948,072	559,878,396
At 1 January 2024	240,456,670	(2,459,625)	39,297,862	(1,808,445)	268,819,757	544,306,219	8,836,636	553,142,855
Dividend	-	-	-	-	(5,655,464)	(5,655,464)	-	(5,655,464)
<i>Foreign currency translation difference for foreign operations</i>	-	-	-	(10,250,577)	-	(10,250,577)	(144,732)	(10,395,309)
<i>Other comprehensive loss for the period</i>	-	-	-	(10,250,577)	-	(10,250,577)	(144,732)	(10,395,309)
<i>Profit for the financial period</i>	-	-	-	-	8,555,080	8,555,080	161,221	8,716,301
<i>Total comprehensive (loss)/income for the financial period</i>	-	-	-	(10,250,577)	8,555,080	(1,695,497)	16,489	(1,679,008)
At 30 September 2024	240,456,670	(2,459,625)	39,297,862	(12,059,022)	271,719,373	536,955,258	8,853,125	545,808,383

The Foreign Currency Translation Reserve represents currency translation differences on foreign currency net investments.

(The Condensed Consolidated Statement of Changes in Equity should be read in conjunction with the Audited Financial Statements for the year ended 31st December 2024)

TRC SYNERGY BERHAD
Condensed Consolidated Statement of Cash Flows for the quarter ended 30 September 2025

	9 months ended 30/9/2025 RM	9 months ended 30/9/2024 RM
Cash flows from operating activities		
Profit before tax	21,248,556	17,639,446
Adjustments for :		
Allowance for expected credit loss on trade and other receivables	1,064,896	-
Amortisation of investment in joint venture	694,045	1,423,015
Amortisation of right-of-use asset	1,618,635	1,593,006
Depreciation of property, plant & equipment	5,068,335	5,740,595
Interest expense	3,976,025	10,665,273
Interest income	(4,331,439)	(5,119,419)
Fair value gain on money market fund	(1,650,599)	(1,640,798)
Dividend income from money market fund	(952,927)	(980,461)
Share of profit of associate	(2,452,253)	(1,473,606)
Share of profit of joint venture	(2,031,298)	(2,045,953)
Gain on disposal of property, plant & equipment	(363,299)	(1,190,243)
Unrealised foreign currency exchange loss	1,682,877	6,655,815
Property, plant & equipment written off	3	1,609
Operating profit before working capital changes	<u>23,571,557</u>	<u>31,268,279</u>
Working capital changes :-		
Changes in inventories	(23,352,356)	2,465,797
Changes in contract assets/liabilities	(1,301,825)	(27,681,642)
Changes in contract cost assets	(1,670,776)	29,750
Changes in receivables	104,752,143	(57,107,826)
Changes in payables	(79,349,007)	4,588,651
Cash generated from/(used in) operating activities	<u>22,649,736</u>	<u>(46,436,991)</u>
Tax paid	(6,382,576)	(7,280,243)
Tax refund	802,055	-
Interest paid	(2,416)	(8,747)
Interest received	4,331,439	5,119,419
Net cash generated from/(used in) operating activities	<u>21,398,238</u>	<u>(48,606,562)</u>
Cash flows from investing activities		
Purchase of property, plant & equipment	(709,382)	(1,895,293)
Purchase of right-of-use asset	(46,648)	(2,398,525)
Proceeds from disposal of property, plant & equipment	363,329	1,253,337
Distribution of profit from joint venture	4,314,748	4,002,807
Net cash generated from investing activities	<u>3,922,047</u>	<u>962,326</u>
Cash flows from financing activities		
(Placement)/Withdrawal of pledged deposits	(3,828,898)	1,261,594
(Repayment of)/Net proceeds from short term borrowings	(5,896,662)	6,541,269
Repayment of long term borrowings	-	(8,577,443)
Dividend paid	(3,299,021)	(5,655,464)
Interest paid	(3,973,609)	(5,019,364)
Net cash used in financing activities	<u>(16,998,190)</u>	<u>(11,449,408)</u>
Net increase/(decrease) in cash and cash equivalents	8,322,095	(59,093,644)
Effects of foreign exchange rate changes	(284,145)	552,017
Effects of changes in fair value of money market funds	2,603,526	2,621,259
Cash and cash equivalents at beginning of period	200,500,324	286,871,036
Cash and cash equivalents at end of period	<u>211,141,800</u>	<u>230,950,668</u>
Cash and cash equivalents at end of period comprise :		
Cash and bank balances	104,941,073	80,871,870
Fixed deposits with licensed banks	14,995,848	46,948,147
Money market funds placed with fund managers	93,173,304	103,893,032
Bank overdrafts	(1,968,425)	(762,381)
	<u>211,141,800</u>	<u>230,950,668</u>

(The Condensed Consolidated Statement of Cash Flows should be read in conjunction with the Audited Financial Statements for the year ended 31st December 2024)

TRC SYNERGY BERHAD

Company No. 199601040839 (413192-D)

(Incorporated in Malaysia)

QUARTERLY REPORT ON CONSOLIDATED RESULTS FOR THE THIRD QUARTER ENDED 30TH SEPTEMBER 2025

(The figures have not been audited)

Explanatory Notes

1. *Accounting policies*

The Group has prepared the unaudited interim financial statements in accordance with the requirements of Malaysian Financial Reporting Standards ('MFRS') 134: "Interim Financial Reporting" issued by Malaysian Accounting Standard Board ('MASB') and paragraph 9.22 of the Listing Requirements of Bursa Malaysia Securities Berhad ('Bursa Malaysia').

The unaudited interim financial statements should be read in conjunction with audited financial statements of the Group for the financial year ended 31 December 2024. These explanatory notes attached to the interim financial statements provide an explanation of events and transactions that are significant to an understanding of the changes in the financial position and performance of the Group since the year ended 31 December 2024.

The accounting policies adopted by the Group in this interim financial report are consistent with those adopted in the audited annual financial statements for the financial year ended 31 December 2024, except for the adoption of the following Amendments to MFRSs:

		<u>Effective date</u>
Amendments to MFRS 121	Lack of Exchangeability	1 January 2025
Amendments to MFRS 9 and MFRS7	Amendments to the Classification and Measurement of Financial Instruments	1 January 2026
Amendments to MFRSs	Annual Improvements to MFRS Accounting Standards – Volume 11	1 January 2026

Amendments to MFRS 9 and MFRS 7	Contracts Referencing Nature-Dependent Electricity)	1 January 2026
MFRS 18	Presentation and Disclosure in Financial Statements	1 January 2027
MFRS 19	Subsidiaries without Public Accountability: Disclosures	1 January 2027
Amendments to MFRS 10 and MFRS 128	Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Deferred

The adoption of the above Amendments to MFRSs does not have significant financial impact to the Group and the Company.

2. *Status of Financial Statements Qualification*

The auditors' report on the financial statements for the year ended 31 December 2024 was not subject to any qualification.

3. *Seasonal or Cyclical Factors*

The Group's operations were not significantly affected by seasonal and cyclical factors for the financial period under review.

4. *Items affecting assets, liabilities, equity, net income or cash flows that are unusual to the nature, size or incidence*

There were no unusual items affecting the assets, liabilities, equity, net income or cash flows for the current quarter and financial period to date.

5. *Changes in Estimates*

There were no changes in estimates that have a material effect in the current quarter.

6. *Changes in Share Capital and Loan Stocks*

There were no changes in share capital and loan stocks for the quarter ended 30 September 2025.

7. **Dividend paid**

The Company paid a single tier dividend of 0.70 sen per share amounting to RM3,299,021 in respect of the financial year ended 31 December 2024 on 14 July 2025.

8. **Segment Reporting**

Operating segment information for the current quarter is as follows:

	Construction	Property	Hotel			
	activities	development	operations	Others	Elimination	Total
	RM'000	RM'000	RM'000	RM'000	RM'000	RM'000
Revenue						
External revenue	332,128	671	16,456	-	-	349,255
Inter-segment revenue	23,237	-	-	3,300	(26,537)	-
	355,365	671	16,456	3,300	(26,537)	349,255
Results						
Segment operating profits/(loss)	24,121	(1,379)	(1,854)	(1,926)	(5,639)	13,323
Share of profit of associate						2,452
Share of profit of joint venture						2,031
Finance income						6,935
Finance costs						(3,493)
Profit before tax						21,248
Income tax expenses						(4,783)
Profit for the financial period						16,465

9. **Valuation of property, plant & equipment**

The valuations of land and buildings have been brought forward without amendment as there was no revaluation been carried out in this quarter.

10. **Subsequent Events**

There were no material events subsequent to the end of the current quarter.

11. *Changes in the composition of the Group*

There were no changes in the composition of the Group for the quarter ended 30 September 2025.

12. *Contingent Liabilities and Assets*

There were no material changes in contingent liabilities and assets for the Group as at the date of this announcement.

13. *Capital Commitment*

There was no capital commitment for the purchase of property, plant and equipment and right-of-use asset for the quarter ended 30 September 2025.

14. *Related Party Transactions*

There was no material related party transaction during the quarter ended 30 September 2025.

15. *Review of performance of the Company and its Principal Subsidiaries*

The Group recorded a profit before tax of RM3,858,417 in the current quarter as compared with a profit before tax of RM7,468,494 in the corresponding quarter.

The Group recorded a much lower revenue and gross profit for the current quarter compared with the corresponding quarter. The share of profit from the joint venture also declined, while the share of profit from associate showed an improvement.

In contrast, the Group reported substantially lower unrealized foreign currency exchange loss and finance cost during the current quarter.

Overall, while the Group faced weaker operating results in the current quarter, the lower unrealized foreign currency exchange loss and finance costs provided some mitigation to the overall performance of the Group.

Upon reviewing the Group's performance in the corresponding quarter, the significant gross profit reported then was primarily due to a reversal of approximately RM15,102,073 property development cost for a completed project, following the Inland Revenue Board's tax decision on land cost computation. There would not be such a substantial increase in the gross profit if not because of this one-off reversal.

Besides, a notional finance cost (included in the finance costs) amounting to RM4,956,843 in relation to the long-term provision for land cost was expensed off in the corresponding quarter in association with the reversal of the property development cost approximately RM15,102,073 as mentioned above.

16. *Material changes in the Profit before tax for the Current Quarter as compared with the Immediate Preceding Quarter*

The Group recorded a profit before tax of RM3,858,417 in the current quarter as compared with a profit before tax of RM10,629,278 recorded in the immediate preceding quarter.

The Group also recorded a much lower revenue and gross profit for the current quarter compared with the immediate preceding quarter. However, the unrealised foreign currency exchange loss was reported significantly lower, while the share of profits from both the joint venture and associate improved.

In summary, although revenue and gross profit fell, lower unrealized exchange loss and improved results from the joint venture and associate softened the overall impact.

17. *Prospects*

Malaysia's economy recorded a solid expansion of 5.2% in Q3 2025, surpassing the 4.4% growth recorded in Q2 2025 (**BNM Quarterly Bulletin, Q3 2025**). This sustained GDP growth provides a supportive foundation for the Group's core businesses.

The construction sector continues to strengthen, driven by sustained investment in data centers, infrastructure development, and energy-related developments. Key national projects, including Penang LRT, the Sabah and Sarawak Pan Borneo Highway, and other government-led initiatives, are expected to drive multiyear construction demand and deepen the sectors' order viability.

Capitalising on these positive developments, the Group's Construction Division has tendered for over RM1.8 billion worth of government or quasi-government projects in the past nine months. With the current order book of RM468 million, the Group is strategically positioned to secure additional contracts from the upcoming project pipeline, supporting recurring revenue generation and enhancing long-term earnings stability.

In the property segment, the demand in the affordable housing market remains resilient. To capture this growth, the Group has commenced the construction of Ara Sentral Phase 2, scheduled for launch at the end of Q4 2026. The project is expected to deliver steady earnings contribution over the next five years and strengthen the Group's recurring income base.

With a healthy order book, a robust tender pipeline, and favorable industry fundamentals, the Group remains well-positioned to deliver sustainable growth and stable financial performance through FY2025.

18. Variance of Actual Profit against Estimated Profit

The disclosure requirement for this section is not applicable to the Group.

19. Income tax

The tax expenses comprise the following:

	<u>Individual Quarter</u>		<u>Cumulative Quarter</u>	
	Current Year Quarter 30.9.2025 RM'000	Preceding Year Corresponding Quarter 30.9.2024 RM'000	Current Year To Date 30.9.2025 RM'000	Preceding Year Corresponding Period 30.9.2024 RM'000
Current tax				
Current year	1,534	1,705	6,968	5,595
Prior year	(44)	5,950	(44)	5,950
Deferred tax				
Current year	(1,044)	(1,363)	(2,241)	(171)
Prior year	119	(2,023)	100	(2,451)
	<u>565</u>	<u>4,269</u>	<u>4,783</u>	<u>8,923</u>

The effective tax rate for the current period is marginally lower than the statutory tax rate due to the recognition of deductible timing differences and unabsorbed tax losses as deferred tax assets.

In the corresponding period, the effective tax rate was substantially higher than the statutory tax rate due to certain expenses being disallowed for tax purpose (notably the substantial unrealised foreign currency exchange loss and notional finance cost) and the reversal of deferred tax assets provision of a foreign subsidiary company.

20. Profit on sale of investments and properties

There were no sales of unquoted investments or properties by the Group in the current quarter.

21. Quoted Securities

The Company did not hold any quoted securities for the quarter ended 30 September 2025.

22. Status of Corporate Proposal

There was no outstanding corporate proposal.

23. Group Borrowings and Debt Securities

Total borrowings of the Group as at 30 September 2025 are as follows:-

Security	Type	Amount (RM'000)
Secured	Short Term	3,980
Secured	Long Term	77,368***Note
Unsecured	Long Term	-

Currency exposure profile of borrowings is as follows:-

Currency	Secured Short Term RM'000	Secured Long Term RM'000
Malaysian Ringgit	3,980	1,512
Australian Dollar	-	75,856***Note

***Note:

Included in the non-current borrowings is the bank loan of a foreign subsidiary company amounting to RM75,856,048 reclassified from current borrowings as at 30 September 2025. The said loan has expired in September 2025. The foreign subsidiary company is in the process of negotiating with the bank to extend the loan for another three years where the terms and conditions will be finalised in December 2025.

Whilst the negotiation is taking place, the foreign subsidiary company still has the obligation to service the interest. Hence, during the interim period, the bank has put in place the Interest Rate Swap Transaction for the foreign subsidiary company to serve the quarterly loan interest payment commencing on 9 March 2026 up to the termination date on 31 August 2028.

24. Off Statement of Financial Position Financial Instruments

There were no off statement of financial position financial instruments as at the date of this announcement.

25. Material Litigation

There is no material litigation pending as at 30 September 2025.

26. Dividends

The directors have not recommended the payment of any dividend for the quarter ended 30 September 2025.

27. *Earnings/(Loss) per share*

The basic earnings per share was calculated based on the profit for the financial period attributable to Owners of the Company of RM16,353,973 (2024: RM8,555,080) and on the weighted average number of ordinary shares in issue of 471,288,703 (2024: 471,288,703) shares.

The fully diluted earnings per share for the period have been computed using a weighted average number of shares of 471,288,703 (2024: 471,288,703).

28. *Notes to Statement of Comprehensive Income*

	Third quarter		Cumulative 9 months	
	30/9/2025	30/9/2024	30/9/2025	30/9/2024
	RM'000	RM '000	RM'000	RM'000
Depreciation of property, plant and equipment	1,654	1,813	5,068	5,741
Amortisation of right-of-use asset	534	562	1,619	1,593
Amortisation of investment in joint venture	156	653	694	1,423
Loss on disposal of investment property	-	-	-	-
Property, plant & equipment written off	-	1	-	2
Gain on disposal of property, plant & equipment	(46)	(751)	(363)	(1,190)
Gain on disposal of right-of-use asset	-	-	-	-
Fair value (gain)/loss on investment properties	-	-	-	-